

20 May 1955

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MEMORANDUM FOR: Mr. [REDACTED]

SUBJECT : Clandestine Services Review Courses

1. The attached syllabus covers the current CSR No. 5 which is currently going on. As you may know, this course is designed to familiarize returning Agency personnel with recent developments in the Agency and in the Clandestine Services.

2. As an outgrowth of Col. White's interest in the problem of training, this course was originally supposed to be the place where all senior DD/S officials would receive a basic working knowledge of the Clandestine Services. However, in late March, Matt Baird came up with a proposal with what has been substantially the special Clandestine Services Orientation. You will find considerable material on this course and its modus operandi in our files. [REDACTED] can point these out to you.

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3. When it was decided to give the SCSOC instead of the CSR to senior DD/S officials, Col. White and Matt Baird agreed that even though this was to be so DD/S would reserve 5 slots in each offering of CSR, to which there have been 2 runs of the basic course (CSR No. 4 and CSR No. 5). In each of these offerings we did not quite meet our quota. Dottie can show you the papers regarding the method of scheduling people for this course and the various times between now and the end of the year when it will be offered.

4. You will find that you will have to ride hard on each of the TLOs in order that you can meet the entrance deadlines. The best way to do this is to keep reminding them of their responsibility to nominating people to Training for this course at each of the meetings held monthly.

5. I might point out in this respect that you will have specific responsibility to be the training liaison officer for the following offices: Office of DD/S, Office of General Counsel, Management Staff, and the Project Administrative Planning Staff.

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This means that each of these offices does not have a TLO and any request for training, either internal or external, will flow to Training from you to Personnel from these components.

6. In summary, I think I can safely say this. You will find that there is a good deal of Ghandi-type passive resistance in DD/S to training. This resistance is felt most from those offices whose function is not necessarily a part of the philosophy of intelligence; i.e., Logistics, Communications, Comptroller, and Medical. Of this group, Logistics with [REDACTED] as training officer is the most cooperative.

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